	FY09	FY10	FY11	FY12	FY13	FY14	FY15
FISCAL PROJECTIONS	ESTIMATE	REC	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
ASSUMPTIONS							
Indirect Cost Rate	12.88%	13.73%	13.73%	13.73%	13.73%	13.73%	13.73%
CPI (Fiscal Year)	4.1%	3.3%	2.8%	2.5%	2.5%	2.5%	2.5%
Charge Per Household (once-weekly refuse collection)	\$73.00	\$75.00	\$84.00	\$87.00	\$90.00	\$91.00	\$94.00
Number of Households (mid-FY)	90,289	90,506	91,210	91,913	92,616	93,319	94,022
BEGINNING FUND BALANCE	1,328,440	1,071,420	966,380	1,018,560	1,075,430	1,054,600	1,091,26
REVENUES							
Charges For Services	6,600,640	6,787,950	7,661,640	7,996,430	8,335,440	8,492,030	8,838,070
Miscellaneous	56,090	50,000	80,000	130,000	150,000	170,000	190,000
Subtotal Revenues	6,656,730	6,837,950	7,741,640	8,126,430	8,485,440	8,662,030	9,028,070
INTERFUND TRANSFERS (Net Non-CIP)	(177,090)	(186,500)	(198,380)	(196,210)	(196,250)	(191,430)	(199,890
Transfers To The General Fund	(177,090)	(186,500)	(198,380)	(196,210)	(196,250)	(191,430)	(199,890)
Indirect Costs	(150,820)	(155,430)	(163,110)	(170,590)	(178,330)	(186,430)	(194,890)
Desktop Computer Modernization	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
TOTAL RESOURCES	7,808,080	7,722,870	8,509,640	8,948,780	9,364,620	9,525,200	9,919,440
PSP OPER. BUDGET APPROP/ EXP'S.							
Operating Budget	(6,736,660)	(6,739,640)	(7,454,130)	(7,819,570)	(8,252,450)	(8,372,380)	(8,710,920)
Retiree Health Insurance Pre-Funding	n/a	0	(33,670)	(50,500)	(54,290)	(58,280)	(62,470)
Labor Agreement	n/a	0	(3,280)	(3,280)	(3,280)	(3,280)	(3,280)
Subtotal PSP Oper Budget Approp / Exp's	(6,736,660)	(6,739,640)	(7,491,080)	(7,873,350)	(8,310,020)	(8,433,940)	(8,776,670)
Other Claims on Fund Balance	0	(16,850)	0	0	o	o	0
TOTAL USE OF RESOURCES	(6,736,660)	(6,756,490)	(7,491,080)	(7,873,350)	(8,310,020)	(8,433,940)	(8,776,670)
YEAR END FUND BALANCE	1,071,420	966,380	1,018,560	1,075,430	1,054,600	1,091,260	1,142,770
END-OF-YEAR RESERVES AS A							
PERCENT OF RESOURCES	13.7%	12.5%	12.0%	12.0%	11.3%	11.5%	11.5%

Assumptions:

1. Refuse collection charges are adjusted to achieve cost recovery

Notes

- 1. The refuse collection charge is adjusted annually to fund the approved service program and to maintain an ending net asset balance between 10% and 15% of resources at the end of the six-year planning period. The fund balance policy for the Collection Fund was completed in August 2004.
- 2. These projections are based on the Executive's Recommended budget and include the revenue and resource assumptions of that budget. The projected future expenditures, revenues, and fund balances may vary based on changes not assumed here.